



The Crime Numbers Game: Management by Manipulation (Advances in Police Theory and Practice)

John A. Eterno, Eli B. Silverman

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In the mid-1990s, the NYPD created a performance management strategy known as Compstat. It consisted of computerized data, crime analysis, and advanced crime mapping coupled with middle management accountability and crime strategy meetings with high-ranking decision makers. While initially credited with a dramatic reduction in crime, questions quickly arose as to the reliability of the data.

The Crime Numbers Game: Management by Manipulation brings together the work of two criminologists—one a former NYPD captain—who present the first in-depth empirical analysis of this management system—exposing the truth about crime statistics manipulation in the NYPD and the repercussions suffered by crime victims and those who blew the whistle on this corrupt practice.

Providing insider insight into a system shrouded in secrecy, this volume:

Documents and analyzes a wide array of data that definitively demonstrates the range of manipulation reflected in official New York City crime statistics

Explores how the consequences of unreliable crime statistics ripple throughout police organizations, affecting police, citizens, and victims

Documents the widening spell of police performance management throughout the world

Reviews current NYPD leadership approaches and offers alternatives

Analyzes the synchronicity of the media's and the NYPD's responses to the authors' findings

Explores the implications of various theoretical approaches to Compstat

Offers a new approach based on organizational transparency

Presenting a story of police reform gone astray, this book stunningly demonstrates how integrity succumbed to a short-term numbers game, casting a cloud on the department from which we can only hope it will emerge. For more information, check out the authors' blog, [Unveiling Compstat](http://UnveilingCompstat.blogspot.com), at blogspot.com and their website.

Eterno and Silverman's work in this book was cited in the article *The Truth About Chicago's Crime Rates: Part 2* in the June 2014 issue of *Chicago* magazine.

The Authors in the News

The authors' studies on crime were featured in a November 1, 2010 *New York Times* article and their comments were published on the editorial page.

Their work was also cited in a November 30, 2010 *Uptowner* article about police manipulation of crime statistics.

Silverman and Eterno described a proposed strategy for improving community confidence in the integrity of crime statistics in a January 24, 2011 *Daily News* article.

On August 22, 2011, Eli Silverman commented on a recent rise in NYC crime statistics in a *New York Post*

article.

On November 29, 2011, the Village Voice featured an article written by Silverman and Eterno on crime statistics manipulation and recent corruption scandals.

Eli Silverman was interviewed by the Plainview Patch in a December 20, 2011 article about people's perception of crime in a community.

The book is cited in a February 23, 2012 Wall Street Journal article about a lawsuit filed by a NYPD officer.

John Eterno was a featured guest on Talkzone Internet Talk Radio on February 25, 2012.

Eli Silverman spoke in a February 27, 2012 NY1 Online video about concerns regarding NYPD's stop and frisk policy.

The book was profiled in a February 27, 2012 article in The Chief, a weekly newspaper for New York civil service employees.

The authors appeared on a March 26, 2012 local ABC news program about underreported crime rates.

thePolipit blog discussed the book on April 2, 2012.

John Eterno was quoted in an April 9, 2012 New York Times article about the NYPD's stop-and-frisk policy.

Eli Silverman was quoted in a May 2, 2012 DNAinfo.com article about rising New York City crime rates.

A New York Times Op-Ed piece referenced Eli Silverman on May 13, 2012.

John Eterno's Op-Ed piece entitled "Policing by the Numbers" appeared in the New York Times on June 17, 2012.

The book was cited in a June 19, 2012 Mother Jones article.

John Eterno was featured in a Reuters TV program about the NYPD's "stop and frisk" policy.

Eli...

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From reader reviews:

David Crockett:

A lot of people always spent all their free time to vacation or maybe go to the outside with them friends and family or their friend. Do you know? Many a lot of people spent many people free time just watching TV, or even playing video games all day long. If you need to try to find a new activity that is look different you can read a new book. It is really fun for you. If you enjoy the book you read you can spent 24 hours a day to reading a publication. The book The Crime Numbers Game: Management by Manipulation (Advances in Police Theory and Practice) it is very good to read. There are a lot of those who recommended this book. These folks were enjoying reading this book. If you did not have enough space to deliver this book you can buy the e-book. You can m0ore easily to read this book through your smart phone. The price is not to fund but this book has high quality.

Robin Gilbertson:

The Crime Numbers Game: Management by Manipulation (Advances in Police Theory and Practice) can be one of your starter books that are good idea. Most of us recommend that straight away because this book has good vocabulary that may increase your knowledge in vocab, easy to understand, bit entertaining but nevertheless delivering the information. The author giving his/her effort to get every word into enjoyment arrangement in writing The Crime Numbers Game: Management by Manipulation (Advances in Police Theory and Practice) nevertheless doesn't forget the main point, giving the reader the hottest and based confirm resource info that maybe you can be certainly one of it. This great information can easily drawn you into completely new stage of crucial thinking.

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